

017 - COUNTY EXECUTIVE OFFICE

Operational Summary

Mission:

The mission of the County Executive Office is to support and implement Board policy and direction through corporate action and leadership, communication and coordination of strategic and regional planning, and to ensure effective service delivery through efficient management of the County's workforce and resources, and to identify and respond to needs in a proactive style focused on customer service.

Strategic Goals:

- Goal 1: Facilitate, support and ensure the implementation of decisions by the Board of Supervisors in a proactive style focused on customer service.
- Goal 2: Improve County government's effectiveness in addressing community issues and needs.
- Goal 3: Ensure the financial strength and integrity of the County of Orange.
- Goal 4: Preserve and advance the regional services and infrastructure that the Orange County community relies upon by working collaboratively with other levels of government and community-based organizations to ensure that regional issues and needs are addressed.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
BOARD RATING OF CEO SUPPORT What: Board Members rate quality of support provided by CEO Why: To provide CEO with feedback on quality of support provided to the Board	As a cost-saving measure, the CEO delayed utilizing a consultant to conduct the survey	The CEO will continue to conduct regular briefings with each Board office	The Board of Supervisors provides immediate feedback to the CEO and staff at regular briefings
AGENCY/DEPT RATING VALUE OF CEO'S STRATEGIC, FINANCIAL, TECHNOLOGY AND COMMUNICATIONS SUPPORT What: Feedback on agencies assessment of CEO's strategic, financial, technology and employee support Why: To measure the effectiveness of leadership and services provided by the CEO to agencies/ departments	Surveys in progress or completed include: CEO/IT Services, CEO/Purchasing, CEO Support of Computerized Agenda Management System (CAMS) and CEO/Media Affairs Services	CEO will identify and conduct additional service surveys	Two CEO/IT semi-annual surveys completed. Scores averaged 3.4 of a possible 4.0. Third semi-annual survey in progress.

Key Outcome Indicators: (Continued)

Performance Measure	2005 Business Plan Results	2006 Business Plan Target	How are we doing?
COUNTY OF ORANGE CREDIT RATINGS What: Ratings by major bond rating companies (Moody's, S&P, Fitch) Why: Credit ratings are indicative of financial credit worthiness and factor into borrowing costs	Moody's and Standard & Poor's continued County's issuer ratings of Aa2 and A+, respectively	Maintain / Improve rating	The County has maintained its credit rating
COUNTY PROPOSED BUDGET CONSISTENCY, MEASURED IN DOLLARS AND PROJECTS, TO STRATEGIC FINANCIAL PLAN What: Indicates extent to which departments consider SFP in developing programs/budget Why: The annual budget implements the first year of the SFP requiring the two to be consistent	The adopted budget contained \$551 million in discretionary funding; 99.1% of the amount used in the SFP. Net County Cost limits were set level for the second year. Adopted budget was consistent with the strategic priorities.	The November 2005 Plan projects \$637 million available. Net County Cost limits will be increased by 3%. Augmentations included maintaining key services while absorbing increased retirement costs and funding a few strategic priorities.	The SFP continues to be an excellent financial management and strategic planning tool for the Board and County Management. Decisions are made in context of the SFP recommendations.
LEGISLATIVE AGENDA AND LOCAL GOVERNMENT AWARENESS OF REGIONAL SERVICES AND COORDINATION PROVIDED What: Provide local governments within Orange County information on the County's leadership on legislation Why: Provides CEO a measure of success in defining legislative agenda and achieving favorable results	As a cost-saving measure, the CEO delayed utilizing a consultant to conduct the survey	CEO will publish regular and timely bulletins on current legislative issues	Published 20 Legislative Tracking Reports, 19 Legislative Bulletins and 11 Washington Reports

FY 2005-06 Key Project Accomplishments:

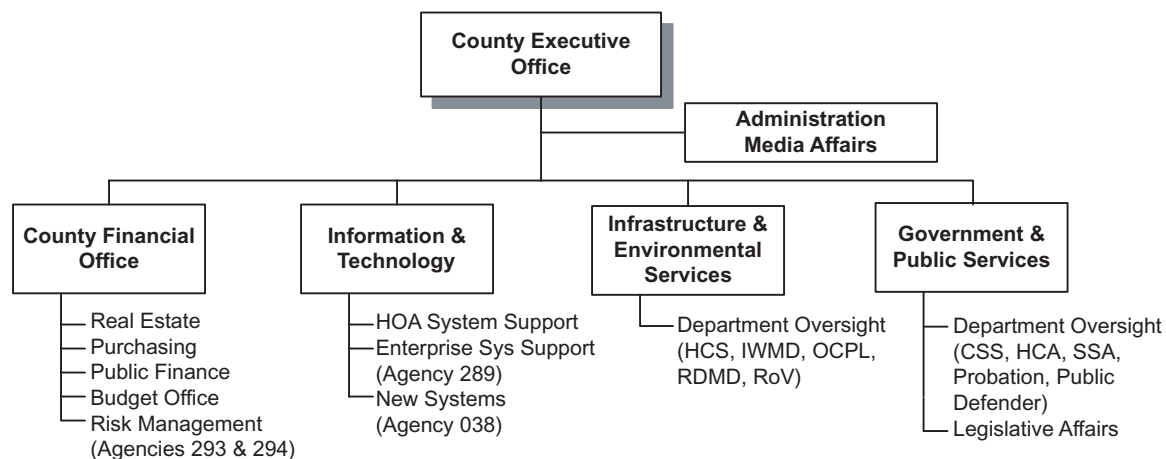
- GOAL 1: Facilitate, support and ensure the implementation of decisions by the Board of Supervisors
- Developed and presented two quarterly IT project reports.
- Developed IT Strategic Overview to provide policy/structural direction for future IT projects.
- Developed and implemented plan for effective IT governance and change management throughout the County.
- Reassigned Employee Relation function to Human Resources Department in November 2005.
- The 2005 Strategic Financial Plan was adopted by the Board in December, 2005.
- The 2005 Business Plan process was implemented with final plans due in March 2005.
- Conducted Strategic Financial Plan Workshops and Budget briefings to provide the Board with up-to-date information and data to assist the Board in becoming familiar with the fiscal challenges facing the County in the up-coming Fiscal Year, and to assist the Board in making the necessary decisions to adopt the FY 2006-07 County Budget.
- Conducted Department Strategic Financial Plan Workshops and Budget briefings to assist the Board in making decisions necessary to adopt the FY 2005-06 County Budget.
- Provided timely impact analysis of State and Federal Budgets.
- Developed and recommended strategies on preserving the County's allocation of Public Safety Sales Tax.
- Briefed each Board member and Board Executive Assistants, as needed, regarding future agenda items as well as off-agenda items to assist each Board office in preparing for Board meetings and to keep them apprised of key policy issues.
- Conducted weekly Board staff briefings.

- Presented the fiscal impact analysis to Board of Supervisors concerning proposed diversion of Proposition 172 funds to the Orange County Fire Authority.
- Monitored State and Federal legislative activity closely and assessed potential impacts to the 2005-06 County budget following the Board adopted Legislative Platform and procedures.
- Updated and published the Community Indicators Report in March 2005.
- Continued to publish monthly the "County Connections" employee newsletter.
- Developed a County IT Strategic Plan and a revised IT Governance Model.
- Implemented Orange County's first IT Project Management training program to develop project management skills in support of succession planning and staff development.
- Developed and implemented an online customer satisfaction survey instrument for Department Heads/Agency Directors and Executive Management to assess CEO/IT County wide technical and non-technical service. This survey also measures ACS performance.
- Conducted SFP survey to collect feedback from County agencies/departments to ensure an efficient and effective SFP process
- Started the process of revising the policies and procedures of the Public Financing Advisory Committee which will continue in 2006.
- Reviewed the actuarial data of the Orange County Employees Retirement System (OCERS) and initiated analysis of relevant aspects of OCERS as compared with the California Employee's Retirement System (CalPERS) which will be continuing in 2006.
- Initiated facilities master plan process.
- GOAL 2: Improve County government's effectiveness in addressing community issues and trends
- Provided training to County employees in core areas such as executive development and coaching, performance management and EEO.
- Graduated the fourth of Orange County Leadership Academy class of 30 employees and commenced the fifth class in support of succession planning and development,
- Continued timely dissemination of critical purchasing information and policies through the CEO-Purchasing Bulletin format.
- Continued meeting regularly with County purchasing/contracting staff through the Human Services Best Practices Group, the Public Works/A-E Contracts Workgroup, and the Purchasing Best Practices Committee.
- Continued chairing the Human Services Best Practices Group, setting goals and documenting decisions and achievements.
- Continued conducting the Purchasing Best Practices Group meetings with mini training sessions at each meeting and frequent vendor presentations.
- Developed and implemented semi-annual on-line IT customer satisfaction survey.
- Accomplished the April 2005 Federal deadline for e-HIPAA implementation.
- Implemented statewide SDR (Standard Data Record) project for the Assessor
- GOAL 3: Ensure the financial strength and integrity of the County of Orange
- Created short-term business continuity site for Agency/Department use at the Orange County Data Center.

- Continued effective defense of County network security by preventing loss or corruption of data or interruption of services offered.
- Replaced IBM hardware and software saving approximately \$2M over three years.
- Created County-wide IT Project Management Office.
- Developed and implemented standardized IT Project Management training in partnership with UCI.
- Created professional IT contract and purchasing team.
- Prevented 150,000 attempts of cyber-terrorism against the County each day including 1,000-2,000 new types of virus and 'worms' per month.
- Updated the Strategic Financial Plan in April and November. The April plan included the first ever County General Fund reserves policy.
- Streamlined the Strategic Financial Plan model and effectively used the existing budget system in the process.
- Presented a balanced budget for 2005-06 which was adopted by the Board in June 2005.
- Prepaid 50% of the FY 2005-06 pension costs saving nearly \$2 million.
- Restructured the bankruptcy debt, shortening the term by 10 years saving over \$4 million per year.
- Enhanced the quarterly budget report to include a consolidated look at budgeted vs. actual labor related costs.
- Prepared cost impacts of the projected FY 2006-07 retirement cost increase and prepared macro and detailed plans on how they would be funded.
- Enhanced the Quarterly Budget Report to include a Grant Activity section.
- Prepared cash flow analysis to verify potential savings from a proposed Central Utility Plant cogeneration project.
- Prepared cost analysis of various bargaining unit MOU proposals.
- Maintained Moody's and Standard & Poor's credit ratings of Aa2 and A+, respectively.
- Conducted investor relations meetings in New York with rating agencies and bond insurers.
- Prepared and presented to the Board of Supervisors a Debt Capacity Report addressing the County's General Fund debt.
- Developed a formal reserves policy that will clarify purpose, targets, and current balances of reserves
- Maintained a central working relationship with OCERS, including coordination with Human Resources Employee Benefits, CEO Employee Relations and CEO Budget Office, to manage the impacts of the new retirement benefit rate, retiree medical costs and other matters relating to the retirement system.
- Issued numerous countywide master contracts to secure volume discounts and reduce duplicative procurement solicitations.
- Issued the Lease Revenue Refunding Bonds, Series 2005 (\$419.8 million) and Refunding Recovery Bonds, 2005 Series A (\$146 million) to refinance the County's bankruptcy recovery debt which resulted in savings of \$102.5 million and reduction of the debt term by effectively 10 years.
- Initiated issuance of the 2006 Pension Obligation Bonds in the amount of \$106 million to prepay a portion of the County's Unfunded Actuarial Accrued Liability (UAAL) to OCERS which would result in estimated savings of nearly \$4 million.
- Issued the Special Tax Revenue Bonds, 2005 Series A (Ladera Ranch) in the amount of \$84 million which refunded debt of the Ladera Ranch Community Facilities District Nos. 99-1, 2000-1, and 2001-1 and resulted in total savings of \$7.2 million.

- Issued the Newport Coast Phase IV Assessment District No. 01-1, Limited Obligation Improvement Bonds, Group One which converted \$20.5 million of \$30 million total bond principal amount to fixed rate of interest, and initiated the process for conversion of the remaining \$9.5 million variable rate bonds plus issuance of new bonds.
- Worked with all departments to conduct a "wall-to-wall" inventory of all chemical and chemical compounds that are being used in County operations.
- Updated the Risk Management Website to include required programs and safety training, Cal/OSHA Log 300, and the Ergonomic Evaluation request form.
- Revised the Employee Safety and Loss Prevention Handbook and the Supervisor Safety Handbook.
- Completed 283 worksite facility safety inspections, trained 1,569 employees, 153 ergonomic evaluations, and reviewed and made recommendations on 21 Department safety program evaluations.
- Brought in Leased Space IT revenue that was used to offset \$2 million in Enterprise Data Center (EDC) operations costs.
- Board approved reserve of \$50.5 M in November 2005 to further secure the County financially.
- Goal 4: Preserve and advance the interest of the Orange County Community by working with other levels of government and ensuring regional issues and needs are addressed
- Opened disaster recovery site for Los Angeles County Information Technology department.
- Completed a very active and successful legislative program in Sacramento and Washington, D.C.
- Testified at a State Assembly committee in support of improved property tax equity for Orange County.
- Facilitated and coordinated, with other public agencies, the annexation of an additional 9 County islands into four cities.
- Employee Relations continued tracking and monitoring legislation relating to workforce, employment and benefits issues as developments occurred during the legislative session and coordinated with CSAC and the CEO's Legislative Affairs to provide information on potential impacts and articulated positions.
- Worked closely with the Local Agency Formation Commission (LAFCO) to develop strategies to address regional issues and regional service delivery.
- Supported the Board of Supervisors with full participation in two LAFCO sponsored Municipal Service Review Committees.
- Conducted monthly meetings with Orange County City Managers to address issues of common interest.

Organizational Summary



County Executive Office - Provides corporate leadership and oversight to assure implementation of Board policies and directions. The CEO has eight direct reports and budget oversight responsibility for all County departments. CEO Administration and Media Relations provides leadership in developing and presenting strategies for communication of County programs; manages and guides internal operations for CEO including departmental budget, building security, agenda reviews, and coordination with County agencies.

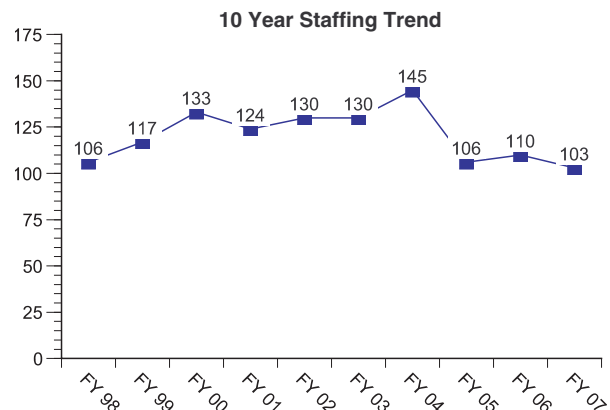
County Financial Office - Provides leadership and oversight of the overall financial operations of the County. Major responsibilities include long-range strategic financial planning, public finance, risk management, County budget, corporate business planning, corporate purchasing, and real-estate support.

Information & Technology - Provides leadership in the strategic planning, implementation, and overall best practices operations of corporate information technology to achieve County goals and objectives. Major responsibilities include the County IT Strategic Plan, IT Standards, IT Governance oversight and management, IT policy development, IT and HIPAA security, Data Center operations, local and wide area network operations applications development and programming, County-wide IT procurements, IT project management, County-wide IT business continuity and disaster recovery coordination, and telecommunications.

Infrastructure & Environmental Services - Provides leadership and oversees management of the following county agencies/departments: Housing & Community Services, Resources & Development Management, Public Library, Integrated Waste Management Department, and Registrar of Voters. Coordinates service delivery and policy development of key countywide regional services to accomplish county corporate and regional goals.

Government & Public Services - Provides leadership in planning and establishing effective governance structures and relationships to accomplish county corporate and regional goals. This office oversees management of the following County agencies/departments: Social Services Agency, Health Care Agency, Probation, Public Defender, and Child Support Services. Other major responsibilities include coordination of all Federal and State legislative advocacy efforts, and the County's External Restructuring Program.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 97/98 - As a result of County restructuring, the Office of Human Resources (HR), Purchasing, Real Estate, and the Records Management Program (Record Center), and an accompanying 62 positions, merged into the County Executive Office. Prior to FY 97/98, the Office of HR was an independent operating agency, and Purchasing, Real Estate, and the County Records Center were divisions within General Services Agency, which was disbanded during the restructuring process.
- FY 98/99 - Positions increased to support strategic priorities and other activities, such as Real Estate, Homeless Issues Coordination, and El Toro Master Development Program. This included position transfers from other operating agencies, i.e., PF&RD and HCD, to the CEO, as well as some limited-term positions.
- FY 99/00 - Positions increased to support strategic priorities. This included a position transfer from SSA, ongoing program support conversions from extra help to regular, and limited-term positions to support the El Toro Master Development Program.
- FY 00/01 - Positions decreased as limited-term positions related to El Toro MCAS were deleted.
- FY 01/02 - One position added to Human Resources for clerical support of the Volunteer Program and virtual support of the employment center. Two long term extra help positions converted to regular positions, one for Strategic Affairs to support Media Relations and one to support CEO Administration. Four positions transferred in from Data Systems to support the Hall of Administration. In the Final Budget one additional position added in Purchasing to jointly support both Children and Families

Commission and the LRA. Mid year, in 00-01, four positions transferred from CEO to the Local Redevelopment Authority and two positions added for the Watershed Program and child care coordination.

- FY 02/03 - One position transferred to Housing and Community Development for coordination of homeless issues. One position transferred in from Information and Technology ISF to provide purchasing support.
- FY 03/04 - One position deleted in Human Resources as a result of the Strategic Financial Plan reductions. Two positions transferred in to support the new federal mandate for Health Insurance Portability and Accountability Act (HIPAA). Ten positions transferred in from Employee Benefits as Limited Term for CEO IT pilot project for scanning County documents. Four positions added as an augmentation to CEO purchasing to accomplish the goals of the Board's Ad Hoc Committee recommendations.
- FY 04/05 - The CEO Reorganization was approved by the Board, and adopts a Deputy CEO approach to improve the span of control. Eight positions were deleted, two positions were transferred out, and two positions, one Deputy CEO and one Executive Secretary were added to accomplish this reorganization. Human Resources became a distinct department, while the CEO retains the ten positions for Labor Relations. Ten positions under the CIO were transferred to agency 289 to provide scanning services for the County.
- FY 05/06 - CEO purchasing and real estate functions were separated and one position was transferred out from CEO Real Estate to RDMD Real Estate. One position was also transferred in to CEO IT Support from County Counsel to facilitate supervision and share resources. The Board also approved augmentations, with no increase in Budget appropriations, to convert four contract positions, three in Information and Tech-

nology and one in the Budget Office, to regular positions, for on-going work which supports advances in technology.

- FY 06/07 - The CEO First Quarter adjustment transferred eight positions to Human Resources and one position for Volunteer Programs was transferred in. One position was also deleted in exchange for two lower level positions with no increased costs. In addition FY 06/07 includes the deletion of one vacant position and defunding of one other vacant position as a cost savings to cover increased retirement costs as proposed in the Strategic Financial Plan.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County Executive Office will lead the Board's strategic planning process, update the Strategic Financial Plan and continue development and implementation of the County's financial systems, including debt reduction, integrate and coordinate regional planning efforts, provide leadership in the development of the County's financial, technology, and administrative functions, and support the Board in developing and pursuing the Orange County Legislative Platform.

Changes Included in the Base Budget:

The Recommended Base Budget which meets the NCC limit, includes the first quarter transfer of Employee Relations to Human Resources, deletion of one and defunding of two vacant positions, and reclassification of four positions to reflect current incumbents. Also included is an adjustment for intrafund transfers of \$540K to capture County-wide systems costs for budgeting and purchasing.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Funding for Film Commission Amount: \$ 60,000	Provide one-time funding for Film Commission	Enhance use of Orange County for filming locations	6114
Reclassification Adjustments Amount: \$ 423,000	An increase in NCC is required to fund resolution of reclassification issues	Resolution of classification issues	6054
Water Quality Governance Matching Funds Amount: \$ 500,000	Funding to match contributions from cities for mandated water quality improvement projects	Meet federal/state water quality mandates	6074

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	106	104	104	103	(1)	-0.96
Total Revenues	2,191,735	2,191,000	2,093,518	2,296,066	202,548	9.67
Total Requirements	14,845,208	17,088,039	13,145,154	17,965,245	4,820,091	36.67
Net County Cost	12,653,473	14,897,039	11,051,636	15,669,179	4,617,543	41.78

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Executive Office in the Appendix on page A29

Highlights of Key Trends:

- The most significant challenge faced by County government has been, and continues to be, the uncertainty of the State budget and its potential impact on County services. This daunting task includes addressing the impacts of another major property tax revenue shift from the County of nearly \$37 million for the second year from the General Fund, Harbors, Beaches and Parks, Flood and Redevelopment funds.
- The County Executive Office, where possible, has developed strategies and approaches to identify alternatives for the Board and the Legislature to minimize local impacts. The County Executive Office continues to focus on identifying various financial options for the Board of Supervisors to utilize in addressing potential impacts from these budget scenarios. CEO staff continues to tightly monitor our expenditures and has maintained a limited hiring freeze.

- In addition, there are a variety of issues and projects that will continue to be addressed in 2006. These include software upgrade and hardware replacement for the assessment tax system and CAPS, the Animal Care Services potential relocation, the proposed new South Orange County Courthouse, the SB1732 transition of trial court facilities from the County to the State, and the impacts of various legislative items during 2005. Additionally, CEO staff will support focused efforts to accelerate the development of Dana Point Harbor, and establish a new equestrian center. Collaborative efforts aimed at encouraging additional annexation of unincorporated areas will continue in 2006. CEO Staff continues to analyze and recommend strategies for long-term debt reduction while still meeting the County's financing needs.

Budget Units Under Agency Control:

No.	Agency Name	County Executive Office	County Financial Office	Information & Technology	Infrastructure & Environmental Services	Government & Public Services	Total
004	Miscellaneous	0	309,872,471	0	0	0	309,872,471
016	2005 Lease Revenue Refunding Bonds	0	71,248,504	0	0	0	71,248,504
017	County Executive Office	6,066,535	6,558,368	1,996,921	809,183	2,534,238	17,965,245
019	Capital Acquisition Financing	0	7,134,672	0	0	0	7,134,672
021	2005 Refunding Recovery Bonds	0	18,427,700	0	0	0	18,427,700
036	Capital Projects	0	79,172,897	0	0	0	79,172,897
038	Data Systems Development Projects	0	0	13,120,164	0	0	13,120,164
081	Trial Courts	0	70,624,913	0	0	0	70,624,913
104	Criminal Justice Facilities - Accumulative Capital Outlay	0	10,368,425	0	0	0	10,368,425

Budget Units Under Agency Control:

No.	Agency Name	County Executive Office	County Financial Office	Information & Technology	Infrastructure & Environmental Services	Government & Public Services	Total
105	Courthouse Temporary Construction	0	4,254,148	0	0	0	4,254,148
12J	DNA Identification Fund	0	730,118	0	0	0	730,118
135	Real Estate Development Program	0	412,724	0	0	0	412,724
13A	Litigation Reserve - Escrow Agent FTCl	0	193,971	0	0	0	193,971
13J	Children's Waiting Room	0	641,996	0	0	0	641,996
13N	Orange County Tobacco Settlement	0	38,431,627	0	0	0	38,431,627
13X	Substance Abuse & Crime Prevention Act Fund	0	7,975,067	0	0	0	7,975,067
145	Revenue Neutrality	0	4,775,369	0	0	0	4,775,369
14B	County Public Safety Sales Tax Excess Revenue	0	81,339,621	0	0	0	81,339,621
14U	Court Facilities	0	3,564,774	0	0	0	3,564,774
14X	Tobacco Settlement	0	1,384,225	0	0	0	1,384,225
14Y	Indemnification Reserve	0	36,723	0	0	0	36,723
14Z	Litigation Reserve	0	3,828,711	0	0	0	3,828,711
15J	Pension Obligation Bonds Debt Service	0	15,331,274	0	0	0	15,331,274
15S	Designated Special Revenue	0	28,559,121	0	0	0	28,559,121
289	Information Technology Internal Service Fund	0	0	52,962,074	0	0	52,962,074
293	Workers' Compensation Internal Service Fund	0	43,408,002	0	0	0	43,408,002
294	Property and Casualty Risk Internal Service Fund	0	35,596,516	0	0	0	35,596,516
522	Newport Coast AD 01-1 Construction Group 2	0	1,850,000	0	0	0	1,850,000
523	Newport Coast AD 01-1 Group 2 Debt Service	0	1,650,000	0	0	0	1,650,000
531	Newport Coast AD 01-1 Construction '06 Variables	0	13,795,000	0	0	0	13,795,000
599	O. C. Special Financing Authority Debt Service	0	82,312,688	0	0	0	82,312,688
9A0	Debt Service	0	55,833,254	0	0	0	55,833,254
9B0	Debt Service	0	158,919,915	0	0	0	158,919,915
9C0	Debt Service	0	232,180,642	0	0	0	232,180,642
	Total	6,066,535	1,390,413,436	68,079,159	809,183	2,534,238	1,467,902,551

017 - County Executive Office

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2004-2005		FY 2005-2006	FY 2005-2006	Change from FY 2005-2006		
		Budget		Actual Exp/Rev ⁽¹⁾	FY 2006-2007	Actual	
	Actual Exp/Rev	As of 6/30/06	As of 6/30/06	Final Budget	Amount	Percent	
Charges For Services	\$ 2,055,862	\$ 2,122,000	\$ 2,060,525	\$ 2,296,066	\$ 235,541	11.43%	
Miscellaneous Revenues	62,462	0	32,993	0	(32,993)	-100.00	
Other Financing Sources	73,411	69,000	0	0	0	0.00	
Total Revenues	2,191,735	2,191,000	2,093,518	2,296,066	202,548	9.67	
Salaries & Benefits	9,838,625	10,120,962	8,475,426	11,072,725	2,597,299	30.65	
Services & Supplies	5,540,009	7,374,579	4,997,176	8,009,628	3,012,452	60.28	
Services & Supplies Reimbursements	(236,270)	(103,500)	(3,500)	(75,000)	(71,500)	2,042.86	
Fixed Assets	0	21,000	0	12,000	12,000	0.00	
Intrafund Transfers	(297,156)	(325,002)	(323,948)	(1,054,108)	(730,160)	225.39	
Total Requirements	14,845,208	17,088,039	13,145,154	17,965,245	4,820,091	36.67	
Net County Cost	\$ 12,653,473	\$ 14,897,039	\$ 11,051,636	\$ 15,669,179	\$ 4,617,543	41.78%	

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Final Budget Summary of County Executive Office:

Revenues/Appropriations	FY 2004-2005		FY 2005-2006	FY 2005-2006	Change from FY 2005-2006		
		Budget		Actual Exp/Rev ⁽¹⁾	FY 2006-2007	Actual	
	Actual Exp/Rev	As of 6/30/06	As of 6/30/06	Final Budget	Amount	Percent	
Charges For Services	\$ 37,882	\$ 30,573	\$ 40,139	\$ 78,335	\$ 38,196	95.16%	
Miscellaneous Revenues	32,269	0	1,073	0	(1,073)	-100.00	
Other Financing Sources	(131)	0	0	0	0	0.00	
Total Revenues	70,020	30,573	41,212	78,335	37,123	90.08	
Salaries & Benefits	2,005,720	2,491,136	1,968,581	2,625,316	656,735	33.36	
Services & Supplies	1,736,497	3,568,694	2,015,187	3,504,576	1,489,389	73.91	
Intrafund Transfers	(53,440)	(50,243)	(56,767)	(63,357)	(6,590)	11.61	
Total Requirements	3,688,777	6,009,587	3,927,001	6,066,535	2,139,535	54.48	
Net County Cost	\$ 3,618,757	\$ 5,979,014	\$ 3,885,789	\$ 5,988,200	\$ 2,102,411	54.11%	

Final Budget Summary of County Financial Office:

Revenues/Appropriations	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Charges For Services	\$ 2,001,682	\$ 1,945,180	\$ 1,816,589	\$ 2,021,484	\$ 204,895	11.28%
Miscellaneous Revenues	30,193	0	27,279	0	(27,279)	-100.00
Other Financing Sources	0	19,000	0	0	0	0.00
Total Revenues	2,031,875	1,964,180	1,843,868	2,021,484	177,616	9.63
Salaries & Benefits	5,664,987	4,994,434	4,323,784	5,642,095	1,318,311	30.49
Services & Supplies	1,701,243	1,611,204	1,352,602	1,727,721	375,119	27.73
Services & Supplies Reimbursements	(233,492)	(103,500)	(3,500)	(75,000)	(71,500)	2,042.86
Intrafund Transfers	(48,943)	(50,253)	0	(736,448)	(736,448)	0.00
Total Requirements	7,083,795	6,451,885	5,672,886	6,558,368	885,482	15.61
Net County Cost	\$ 5,051,920	\$ 4,487,705	\$ 3,829,018	\$ 4,536,884	\$ 707,866	18.49%

Final Budget Summary of Information & Technology:

Revenues/Appropriations	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Charges For Services	\$ 16,298	\$ 0	\$ 12,593	\$ 0	\$ (12,593)	-100.00%
Miscellaneous Revenues	0	0	4,641	0	(4,641)	-100.00
Total Revenues	16,298	0	17,234	0	(17,234)	-100.00
Salaries & Benefits	883,831	1,222,403	892,589	1,374,181	481,592	53.95
Services & Supplies	642,596	610,740	399,744	610,740	210,996	52.78
Fixed Assets	0	21,000	0	12,000	12,000	0.00
Intrafund Transfers	(37,462)	0	(41,448)	0	41,448	-100.00
Total Requirements	1,488,966	1,854,143	1,250,885	1,996,921	746,036	59.64
Net County Cost	\$ 1,472,668	\$ 1,854,143	\$ 1,233,651	\$ 1,996,921	\$ 763,270	61.87%

Final Budget Summary of Infrastructure & Environmental Services:

Revenues/Appropriations	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Salaries & Benefits	\$ 278,933	\$ 283,404	\$ 250,262	\$ 281,099	\$ 30,837	12.32%
Services & Supplies	8,709	28,084	10,231	528,084	517,853	5,061.85
Total Requirements	287,643	311,488	260,493	809,183	548,690	210.64
Net County Cost	\$ 287,643	\$ 311,488	\$ 260,493	\$ 809,183	\$ 548,690	210.64%

Final Budget Summary of Government & Public Services:

Revenues/Appropriations	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Charges For Services	\$ 0	\$ 146,247	\$ 191,204	\$ 196,247	\$ 5,043	2.64%
Other Financing Sources	73,542	50,000	0	0	0	0.00
Total Revenues	73,542	196,247	191,204	196,247	5,043	2.64
Salaries & Benefits	1,005,153	1,129,585	1,040,209	1,150,034	109,825	10.56
Services & Supplies	1,450,963	1,555,857	1,219,413	1,638,507	419,094	34.37
Services & Supplies Reimbursements	(2,778)	0	0	0	0	0.00
Intrafund Transfers	(157,311)	(224,506)	(225,732)	(254,303)	(28,571)	12.66
Total Requirements	2,296,027	2,460,936	2,033,889	2,534,238	500,349	24.60
Net County Cost	\$ 2,222,485	\$ 2,264,689	\$ 1,842,685	\$ 2,337,991	\$ 495,306	26.88%